Table 1 – General fund budget strategy implementation plan – stage 1

Thematic intervention	Directorate			MTFP IMPACT			
		Proposal	Route to decision making	2024/25 2025/26 £ £	2026/27 £	2027/28 £	
Efficiency/ alternative funding	Digital, HR and Customer Services	Streamline reception services following customer services move to town hall	Operational decision	9,735	9,735	9,735	9,735
Efficiency/ alternative funding	Digital, HR and Customer Services	Reduce caretaking requirements at town hall	Operational decision	10,595	10,595	10,595	10,595
Efficiency/ alternative funding	Economic Growth	Reduce contribution to local plan reserve	Operational decision	3,000	3,000	3,000	3,000
Efficiency/ alternative funding	Economic Growth	Fund economic development service costs from ring-fenced business rates for two years	Cabinet decision	267,280	267,280	0	0
Efficiency/ alternative funding	Leisure, Culture and Community Wellbeing	Review of recycling contract operations	Operational decision	100,000	100,000	100,000	100,000
Efficiency/ alternative funding	Leisure, Culture and Community Wellbeing	Minor changes to street cleansing operational arrangements	Operational decision	3,000	3,000	3,000	3,000
Efficiency/ alternative funding	Leisure, Culture and Community wellbeing	Reduce operational resources for car parking cash collection arrangements	Operational decision	29,000	29,000	29,000	29,000
Efficiency/ alternative funding	Leisure, Culture and Community wellbeing	Reshape of markets service delivery linked to changes in operational requirements	Operational decision	30,000	30,000	30,000	30,000
Efficiency/ alternative funding: sub-total			452,610	452,610	185,330	185,330	

Increase income/ behave commercially	Economic Growth	Enterprise centres – review commercial operating position  • Minor cost reductions  • Review charges to tenants  • Use UKSPF efficiently	Operational decision	22,000	2,000	2,000	2,000
Increase income/ behave commercially	Economic Growth	Introduce charges for plans for footpath diversions and highway diversion orders	Operational decision	1,000	1,000	1,000	1,000
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Leasing out vacant floor space in Healthy Living Centre	<ul> <li>Operational decision</li> <li>Cabinet member decision (Finance and assets) to agree detailed lease</li> </ul>	48,000	48,000	48,000	48,000
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Winding wheel – review charges to commercially run operations	Operational decision	15,000	15,000	15,000	15,000
Increase income/ behave commercially:				86,000	66,000	66,000	66,000
Transform service delivery	Digital, HR and Customer Services	Implement robotics process automation to reduce administrative burdens	Operational decision Savings delivered from 2025/26	0	10,787	17,811	17,811
Transform service delivery: Sub-total			0	10,787	17,811	17,811	
Stage 1 savings Total			538,610	529,397	269,141	269,141	

## General fund budget strategy implementation plan – stage 2

Thematic intervention	Directorate	Proposal	Annual estimated saving/ benefit	Route to decision making.
Efficiency/ alternative funding	Digital, HR and Customer Services	Reshape HR and payroll service to drive out efficiencies	Up to £10k	Joint Cabinet and Employment and General Committee
Efficiency/ alternative funding: sub-total			Up to 10K	
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Fees and charges increases in line with updated Fees and Charges policy.  Car parking  Leisure centres  Regulatory services  Trade waste	+200k	Cabinet decision
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Achieving cost neutral provision of outdoor sports and leisure activities  Bowling greens Football pitches Cricket festival Other subsidised activity	£100k to £200k	Cabinet/ Cabinet member decision
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Review of cultural community/ commercial spaces – to consider suspending operations from these buildings.  • Hasland village hall  • Assembly rooms  • Revolution House	£10k to £50k	Cabinet/ Cabinet member decision
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Introduction of charging for the collection of garden waste	+£200k	<ul> <li>Joint Cabinet &amp; Employment and General Committee</li> </ul>
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Review of residents town centre car parking scheme	+£200k	Cabinet
Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Fundamental review of sports centre operations focused on achieving at least a cost neutral budget position. To include areas such as operational management, fitness suite activities, activities coordination, facility programming.	+£200k	<ul> <li>Joint Cabinet &amp; Employment and General Committee</li> </ul>

Increase income/ behave commercially	Leisure, Culture and Community wellbeing	Fundamental review of Winding Wheel operations focussed on achieving a cost neutral budget position.	+£200k	Joint Cabinet &     Employment and     General Committee
Increase income/ behave	commercially: sub-to	£1.110m to £1.250m		
Transform service delivery	Digital, HR and Customer Services	Implement an appointment system for customer services centre at town hall	£10k to £50k	Joint Cabinet &     Employment and     General Committee
Transform service delivery	Digital, HR and Customer Services (lead) affects all services	Move towards a cashless council approach	£10k to £50k	Joint Cabinet &     Employment and     General Committee
Transform service delivery	Leisure, Culture and Community wellbeing	Transform visitor information service to digital delivery and review use of visitor information centre	£10k to £50k	Joint Cabinet and Employment and General Committee
Transform service delivery	Leisure, Culture and Community wellbeing	Transform the delivery of CCTV operations using improved technology	£10k to £50k	<ul> <li>Joint Cabinet and Employment and General Committee</li> </ul>
Transform service delivery	Leisure, Culture and Community wellbeing	Transform the delivery of community safety functions across the council to improve outcomes	£50k to £100k	<ul> <li>Joint Cabinet and Employment and General Committee</li> </ul>
Transform service delivery: sub-total.			£90k to £300k	
Reduce service/ stop doing	Corporate	Phasing out Voluntary Sector Advice Agency grants	£100k to £200k	Cabinet
Reduce service/ stop doing	Corporate	Refocus Your Chesterfield as a digital newsletter - withdraw provision of hardcopy	£10k to £50k	Cabinet/ Cabinet member decision
Reduce service/ stop doing	Economic Growth	Review coach station provision	£10k to £50k	Cabinet/ Cabinet member decision
Reduce service/ stop doing	Leisure, Culture and Community wellbeing	Withdraw funding from Marketing Derbyshire and Peak District partnership	£10k to £50k	Cabinet/ Cabinet member decision
Reduce service/ stop doing	Leisure, Culture and Community wellbeing	Review and reduce costs of Chesterfield town centre events programme.  • Outdoor markets and specific events  • Christmas lights switch-on	£50k to £100k	Cabinet/ Cabinet member decision

TOTAL STAGE 2 SAVINGS			£1.690 to £2.460	
Rightsizing the organisation: sub-total			£200k	
Rightsizing the organisation	All Directorates	Removal of vacant posts/ Voluntary Redundancy/ Voluntary Early Retirement	+£200k	Joint Cabinet &     Employment and     General Committee
Reduce service/ stop doing: sub-total			£290k to £700k	
Reduce service/ stop doing	Leisure, Culture and Community wellbeing	Review and reduce costs of parks-based community events and activities.  • Stand Rd Park fireworks display.  • East Midlands in Bloom competition  • other parks activities	£50k to £100k	Joint Cabinet &     Employment and     General Committee
Reduce service/ stop doing	Leisure, Culture and Community wellbeing	Review and reduce operational costs of managing and maintaining parks and open spaces.  • grounds maintenance  • public toilet provision  • evening closures	£50k to £100k	Joint Cabinet &     Employment and     General Committee
Reduce service/ stop doing	Leisure, Culture and Community wellbeing	Reduce grounds maintenance of highway verges to Highway Authority requirement	£10k to £50k	<ul> <li>Joint Cabinet &amp; Employment and General Committee</li> </ul>